

REPORT OF THE STANDING COMMITTEE ON QUALITY ASSURANCE AND STRATEGIC PLANNING

Background: The Standing Committee on Quality Assurance and Strategic Planning (QASP) charge is to:

- Develop and implement an ongoing strategic planning process;
- Develop and implement a formal program of outcomes assessment tied to strategic planning;
- Use results of the assessment processes to evaluate the effectiveness of the Commission and make recommendations for appropriate changes, including the appropriateness of its structure;
- Monitor USDE, and other quality assurance organizations e.g. Council on Higher Education Accreditation (CHEA), American National Standards Institute/International Organization for Standardization (ANSI/ISO), and International Network for Quality Assurance Agencies in Higher Education (INQAAHE) for trends and changes in parameters of quality assurance; and
- Monitor and make recommendations to the Commission regarding changes that may affect its operations, including expansion of scope and international issues.

June 23, 2022 Meeting of the QASP Committee: The QASP conducted a virtual meeting on January 19, 2022, which included the following committee members: Dr. Bruce Rotter (Committee and CODA Chair), Dr. Linda Casser, Dr. Maxine Feinberg, Dr. Joseph Giovannitti, Dr. James Katancik, Dr. Frank Licari, and Dr. Timmothy Schwartz. Dr. Susan Kass was unable to attend. Dr. Sanjay Mallya, vice chair, CODA, *ex-officio* was in attendance. Dr. Sherin Took, director, CODA, and Ms. Jamie Asher Hernandez, Ms. Kirsten Nadler, Ms. Jennifer Snow, and Ms. Peggy Soeldner, managers, CODA, and Ms. Cathryn Albrecht, senior associate general counsel, ADA/CODA, were in attendance.

The QASP initiated its meeting with a review of the charge to the standing committee. Discussion was focused on the CODA Administrative Fund and Shared Services Agreement between CODA and the American Dental Association (ADA). Below is a summary of QASP discussions.

Consideration of Ongoing Quality Assurance and Strategic Planning Activities:

Discussion on CODA Administrative Fund and the Shared Services Agreement between the Commission on Dental Accreditation (CODA) and the American Dental Association (ADA): The QASP reviewed CODA's Winter 2022 directive that the CODA members of the ADA-CODA Relationship Workgroup engage in an in-depth discussion with the ADA Board of Trustees members of the Workgroup related to CODA's Administrative Fund cap, Shared Services Agreement, and the financial and operational relationship between CODA and the ADA in relation to CODA's 2022-2026 Strategic Plan. The QASP members received a verbal update on the ADA/CODA Relationship Workgroup meeting, which had just occurred, noting that three (3) predominate topics were discussed: 1) moving from a two (2) to three (3) year shared services agreement; 2) CODA's ongoing need for a technology solution that meets its business needs; and 3) CODA's request to increase the Administrative Fund cap.

The QASP learned that the ADA/CODA Relationship Workgroup agreed to the three (3) year contract and the Commission's need for expedited development of a new electronic accreditation tool, along with CODA's expectation that increased firewall protection be added to this tool given recent events.

The Committee also noted that the ADA/CODA Workgroup discussed the Commission's request to increase the CODA Administrative Fund cap. The QASP was informed of the outcome of the ADA/CODA Relationship Workgroup meeting as well as the final Shared Services Agreement recommended by the Workgroup for ADA and CODA signature (**Appendix 1, CODA Members Only**). The QASP learned of the Finance Committee's recommendation to hire a financial analyst to study CODA's revenue and expense planning model and assist the Commission with long-term projection modeling to obtain a revenue-neutral budget and, further, to conduct a comparative analysis among other accreditors related to financial models and administrative funds. The QASP members believed that CODA's annual budget should be revenue-neutral and concluded the budget analysis study would serve the Commission well with regard to projections for future budgets. The QASP members believed that becoming revenue-neutral would also benefit educational programs, and students, since the Commission should not generate income.

Quality Assurance and Strategic Planning Committee Recommendation: This report is informational in nature and no action is required.

Additional Quality Assurance and Strategic Planning Items for Discussion

Discussion on Trends in Dental Education, Practice, Research and Higher Education, and Update on Ad Hoc Committees: The QASP members received oral updates on the Commission's activities related to various Ad Hoc Committees. The Committee also noted that CODA staff continue to monitor trends in higher education, accreditation, and international activities.

Quality Assurance and Strategic Planning Committee Recommendation: This report is informational in nature and no action is required.

Update on United States Department of Education, General Accreditation Matters, and CODA Timeline for Re-Recognition: The Standing Committee noted that CODA submitted its petition for re-recognition in September 2020. The Committee learned that the Commission would be considered by the National Advisory Committee on Institutional Quality and Integrity (NACIQI) in July 2022, with a final decision on CODA's re-recognition following that meeting.

Quality Assurance and Strategic Planning Committee Recommendation: This report is informational in nature and no action is required.

Commission Actions:

APPENDIX 1

COMMISSION ONLY